Annual Report of Community Benefits



Baylor Scott & White Medical Center – College Station

700 Scott & White Drive, College Station, TX 77845

Taxpayer ID # 27-4434451

For the Fiscal Year Ended June 30, 2021

OUR Mission:

Baylor Scott & White Medical Center – College Station, an affiliated hospital of Baylor Scott & White Health System (*BSWHS*), is committed to fulfilling its mission: "founded as a Christian ministry of healing, Baylor Scott & White Health promotes the well-being of all individuals, families and communities."

OUR Community:

For the 2019 assessment, the community served by Baylor Scott & White Medical Center – Brenham and Baylor Scott & White Medical Center – College Station hospital facilities includes Brazos, Washington, Grimes, Burleson and Waller counties. BSWH has at least one hospital facility, provider-based or freestanding clinic in each of these counties and the majority of the patients admitted live in this community. These hospital facilities collaborated to provide a joint CHNA report in accordance with Treasury Regulations and 501(r) of the Internal Revenue Code.

OUR Community Health Needs:

The complete 2019 Community Health Needs Assessment (CHNA) and Implementation Strategy can be found at BSWHealth.com/CommunityNeeds. This assessment is a compilation of public and hospital data and input gleaned from stakeholders representing the broad interests of the community. The following health concerns are identified in priority order based on the results of the CHNA.

Priority	Need	Category of Need	
1	Disconnected youth	SDH* - Social Isolation	
2	Elderly isolation: 65+ Householder Living Alone	SDH* - Social Isolation	
3	Ratio of Population to One Primary Care Physician	Access to Care	
4	Ratio of Population to One Mental Health Provider	Mental Health	
5	Ratio of Population to One Non-Physician Primary Care Provider	Access to Care	
6	Ratio of Population to One Dentist	Access to Care	

*SDH - Social Determinant of Health

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OUR Community Benefit:

FY21 Total

\$ 31,216,569

Charity Care

\$ 11,689,987

Unreimbursed expenses associated with providing medical care for the indigent, uninsured, and underinsured through Medicaid and other government, state, or local health care programs.

Government Sponsored Programs

\$ 18,611,737

Unreimbursed expenses associated with providing medical care to the beneficiaries of Medicare and other federal, state or local government health care programs.

Community Health Improvement

\$490,713

The programs and services that extend beyond patient care activities and include services directed to both individuals and larger populations in the community. These services include such things as educational information about preventive health care and treatment for specific diseases, informational health lectures to help understand various conditions and diseases as well as available treatment options, opportunities that promote healthy activity and wellness initiatives, health fairs and screenings, and support groups.

Health Professions Education

\$ 281

Baylor Scott & White provides opportunities to health professionals for furthering their education and training. This includes clinical education and supervision for clinical rotations for medical students, nursing students, and other health care professions. Opportunities include but are not limited to Baylor Scott & White employees.

Subsidized Health Services

\$ 254,946

Clinical programs that are provided despite a financial loss because it meets an identified community need and if no longer offered, it would either be unavailable in the area or fall to the responsibility of government or another not-for-profit organization to provide. (Examples include: outpatient/outreach palliative care services, ECI or translation services, injury prevention/trauma)

Financial and In-Kind Donations

\$ 159,594

Baylor Scott & White provides community benefit program grants and support to local non-profit organizations through dedicated community benefit funds as well as donations of staff time, medical supplies or equipment.

Other Community Benefits

\$9,311

Baylor Scott & White provides other services with the goal of improving the overall health of the community including ongoing assessment of community health needs and evaluation of community health programs and services.

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Total Operating Expenses and Calculation of the Ratio of Cost to Charge

Baylor Scott & White Health Baylor Scott & White Medical Center – College Station

Total Operating Expenses Section 311.046(a)(4)

For the Fiscal Year Ended June 30, 2020	210,125,387			
Calculation of the Ratio of Cost to Charge Section 311.046(a)(5)				
Total Patient Revenues (from 2020 Medicare Cost Report, Worksheet G-3, Line 1)	(a)	1,127,085,544		
Total Operating Expenses (from 2020 Medicare Cost Report, Worksheet A, Line 118, Col. 7)	(b)	188,067,194		
Initial Ratio of Cost to Charge ((b) divided by (a))	(c)	16.69%		
Application of Initial Ratio of Cost to Charge to Bad-Debt Expense				
Bad Debt Expense (from 2021 audited financial statements)	(d)	17,437,015		
Multiply "Bad Debt Expense" by "Initial Ratio of Cost to Charge" ((d)*(c))	(e)	2,910,238		
Add the allowable "Bad-Debt Expense" to "Total Operating Expenses" ((b) + (e))	(f)	190,977,432		
Calculation of Ratio of Cost to Charge ((f) divided by (a))	(g)	16.94%		